



THE 'HUMAN RESOURCES STRATEGY FOR RESEARCHERS' AT THE UNIVERSITY OF PALERMO: challenges and main issues

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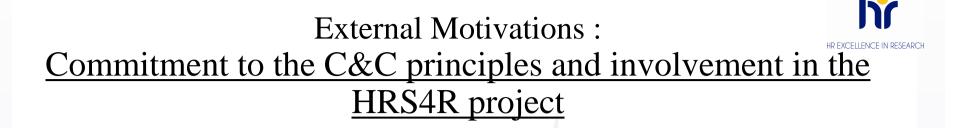
Main features of UNIPA



- Founded in **1805**
- Students >60000
- Prof/Res about 1800
- PhD and LTR* about 1800
- Adm staff >2000
- 12 faculties

Palermo is a city of about 1.000.000 inhabitants





- 2005 : commitment of the Italian universities (CRUI)
- Nov 2008: commitment of seven Italian universities for the implementation of an HRS incorporating the C&C principles;
- June 2009: 5 universities out of the above seven take part to the first cohort in the project HRS4R supported by EC





Internal Motivations

- Improve external **visibility** in Europe and outside Europe
- Gain credibility towards researchers, national authorities, funders, etc...
- Be part of a **growing group of institutions**, many of very high international standing, enhancing its institutional status
- Gain a **substantial repositioning of its research activity** at international and national level, in accordance with the new European and national rules in the sector
- <u>Improve internal organization, HR motivation, start HRS4R (-> political tool for internal strategies UNIPA)</u>





Working methodology

- Sept. 2009 **WG**: Group of professors and researchers coming from different scientific fields (humanities, science and technology)
- Sept 2009: **Conference** on C&C
- Nov-Dec 2009: Delivery of Internal analysis involving the whole institution
- Feb 2010: Results **discussed** with the Rector Draft proposal of HRS
- March 2010: Strategy elaborated by the WG and approved by the Academic Senate
- 2011: **implement** some 'actions'
- 2012: make 'actions' **institutional**





Applying HRS: an example (1)

C&C	'actions'	Who	When
Involve all LT researchers in the institutional activities	Involvement of LTR in the life of the university creating a straight connection between Rector and LTRs through the C&C group.	C&C group members	Short term





Applying HRS: an example (2)

C&C	'actions'	Who	When
Increase visibility of reasearchers	University Press: Creating an agreement with an International Editor.	C&C group members	Short term





Features: working methodology

General

UNIPA has a rector's delegate for the implementation of the C&C

The HRS includes many initiatives supported by the rector and it is a strong support to his action

The WG involves very active researchers from all the faculties

Special

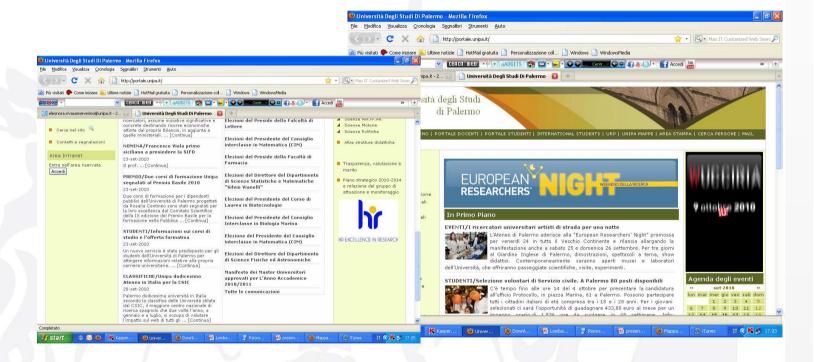
No incentive was given to take part to the **interview**





Media

http://portale.unipa.it/home/ricerca/cartaeuropearicercatori/







Media

- 1)Palermo march 2010: The European Charter and Code: first data from a survey at the University of Palermo' by Eleonora Riva Sanseverino, in **Doctoral Symposium in Oral Sciences**, Palazzo Steri Palermo
- 2)Palermo june 2010: The 'Human resources strategy forum' at the university of Palermo: a pilot project to support integration and mobility by Eleonora Riva Sanseverino, **Emuni Research Souk**
- 3)Palermo june 2010: **Seminar for Phd students and young researchers** "Fundraising: opportunities for research", by Eleonora Riva Sanseverino and other rector's delegates dealing with research issues and administrative staff involved in research
- 4)Palermo 2011-2012: cycle of educational events for young reserachers on different subjects





Results of internal analysis

Concern for salaries

Concern for mobility

Concern for lifelong learning (training for teaching/research)

Concern for transparency of calls

Limited participation of LTR [Concern for stability of employment (?)]





Actions (zero cost!!!!)

- Improve internal/external communication about job opportunities (**Euraxess**)
- Supporting mobility: i.e.: we have dedicated fundings for teaching staff mobility for cooperation programs in western countries
- Seminar activities to develop interdisciplinar skills and competences for young researchers
- Dissemination of contents of C&C
- Acting on national government to modify national laws





Actions (no zero cost!!!! But within budget)

Spending same money in a different way:

- Part of the funds devoted to the PhD students are now managed by the WG on C&C
 - Courses and Seminar activities to develop skills and competence for young researchers:
- It has been recognized that education of young researchers to fundraising issues and project skills is a strategical issue and UNIPA is investing on young researchers
- The seminars are held also by faculties and administrative staff





Comments

- In Italy, many designed actions require legislative support!!!!
 WHY not a DIRECTIVE?
- The current regulatory frame is very restrictive
- Some actions require time to be implemented in large institutions due to costs and burocracy
- A more recognizable support by the Ministry of Education is required in order to gain visibility and convince other institutions to join the program





General Benefits

Creating concern **around the institutional aims** of the university *at all levels*

Creating **awareness** about roles and responsibilities of researchers

Stimulate the birth of a **valuable interlocution** with the Ministry of Education on the issues of the C&C



Training	g for research 2012 (EC pro	oject: Human Resouce	Strategy for Researchers)	
	Training course	Seminar	Seminar	Seminar
Ist year	"Public speaking"	"IPR and plagiarism"	"Evaluating your own	"Pension funds, rights and
	(all research areas)	(all research areas)	reasearch activity: indices and	duties of PhD students"
			other tools"	(all research areas)
			(all research areas)	
	2 days	2 hr	2 hr	2 hr
	Seminar "Patents"	Corso di formazione	FP7 projects and Horizon 2020	Technological transfer and
2nd year	(economical,	"Metodologie della	"General introduction about	applied reserach projects :
	scientific and	didattica"	fundraising for reserach and	indirect access fundings
	technical areas)	(tutte le aree)	mobility in Europe,	
			Accounting"	
	2 hr	2 days	2 days	1 day
- (FP7 projects and			
3rd year	Horizon 2020			
	From ideas to project			
	implementation			
	2 days			

